

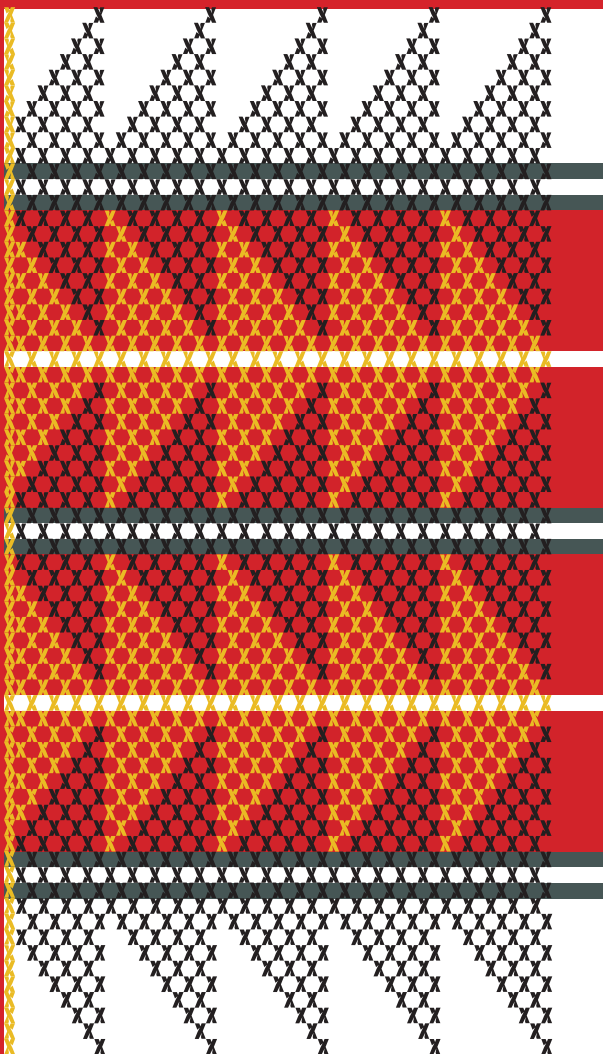
GROW · SUCCEED
THRIVE · ACHIEVE
ASPIRE · FLOURISH
KIA PUĀWAI
OUR YOUTH
OUR FUTURE

2016

ANNUAL REPORT



YOUTH HORIZONS | KIA PUĀWAI



KUAKA

This pattern represents the Kuaka (Godwit) bird, a delicacy and important source of food for Māori.

Created by: Marion Heeney

“I te ohonga ake I aku moemoeā, ko te puawaitanga o te whakaaro.
When I awaken from my dreams, they shall be realised.”

These words are celebrated within Kia Puāwai and were further brought to life recently through a project run by our Kaumātua Ngarau and Puhanga Tupaea. The crafting of a new whare/space within our national office was the realisation of a vision held by our Kaumātua and was completed in October 2015.

Under the guidance of Whaea Puhanga the creation of dozens of tukutuku panels and waituhi (art) were completed by current and past staff from Kia Puāwai, and installed to bring the whare to life. The room was gifted the name Te Piringa by Ngarau Tupaea, signifying a safe place, a place to piri or come together, a place of refuge.

Guarding the entrance of Te Piringa is Hoturoa, the Kaihautu or captain of the Tainui waka, who, some 800 years ago, navigated the waka across land in Ōtāhuhu into the Manukau harbour.

Some of the Te Piringa tukutuku panels are represented within this annual report.





OUR YEAR IN REVIEW

As we take time to reflect on the past year and the achievements of our organisation, we first acknowledge the many young people, whānau and families that we have journeyed with over this period.

It is through their courage and hard work that we have been able to support them through changes that will help create a better future for them, and their mokopuna/ descendants.

This year we have seen huge changes in the social services sector that supports vulnerable young people in Aotearoa. During the year, the Children's Commissioner published the State of Care Report¹, followed by Minister Anne Tolley's Modernising Child Youth and Family Expert Panel Final Report². What remains clear (and is further supported by the findings and observations in these reports) is that substantial changes are needed to ensure that vulnerable young people in New Zealand get the very best care.

Youth Horizons/Kia Puāwai has an unrelenting focus on creating better futures for rangatahi who are impacted by conduct problems through the provision of evidence-based and bi-culturally focused programmes. We began investing heavily in evidence-based services over 10 years ago and have been focused on bringing the best of these models, bi-culturally tailored, to young people in Aotearoa. We believe that evidence-based models offer consistent and demonstrable outcomes for young people who desperately need effective services.

In May 2016 we were able to add more capacity in supporting vulnerable young people in Te Tai Tokerau through the implementation of a second Specialist Behavioural Support Service (SBSS) contract. This new service progresses on from the successful SBSS Midlands pilot programme launched in March 2015. The new contract incorporates a number of existing Auckland teams and adds Functional Family Therapy and further FirstCare services to our existing Te Tai Tokerau regional team.

While adding programmes to our service provision has been an important part of our organisational growth, ensuring we continue to deliver high quality outcomes for young people in a financially sustainable way has also been a priority. Through the hard work of the management team, we have again delivered close to our targeted financial surplus – a marked improvement on our budget. We are very pleased with the financial results however sustainability of our services and the constrained financial funding environment remains a constant challenge. We are continuing to discuss these challenges with government.

Through the year we have been able to continue developing our people and organisational systems to meet the changing needs of young people in the future.

An example of this has been our Ngā Hua Pūkenga leadership development programme which began early in 2016. This learning programme includes all of our managers and practice leaders and aims to build their leadership and management capability.

The investment in our capability and delivery models is also evident in our four-year long journey to become accredited in the Teaching Family Model – the first provider to do so in the southern hemisphere. Implementing TFM within our residential group homes and foster care services has been part of our strategy to deliver a more consistent, rigorous and evidence-based approach when supporting vulnerable rangatahi. Early in 2016 we hosted a review panel from our model development partners in Canada, Closer To Home. The review team provided a ‘mock review’ of our services, a key step in the final preparation for our formal accreditation review visit in September 2016. The feedback from this initial mock review was excellent and we are well on track to achieve accreditation from the Teaching Family Association.

An ongoing challenge for us has been the recruitment of caregivers to support our seven fostercare programmes, delivering 49 full-time foster care placements throughout the North Island. Through a concerted recruitment effort, we made excellent progress increasing our caregiver numbers through the year. While this remains a challenge both for us and the sector as a whole, our innovative approach to recruitment has lifted our caregiver numbers.

We had the pleasure of welcoming a number of people onto our governance and leadership teams this year. Patrick Baker joined us on the board along with Lisa Shilliday, Director People and Capability, and Louisa Webster, Clinical Director, on the leadership team. At the same time we sadly farewelled both Keith Ingram, who served for nine years on the board, and Emeline Afeaki-Mafile’o. Both board members made a huge contribution to the organisation and will be greatly missed. Belinda Seymour-Wright stepped down from her role as Clinical Director in April this year to become Interim Practice Leader for our Auckland specialist fostercare team.

In October 2015 the organisation came together to both celebrate our Kaumātua Ngarau and Puhanga Tupaea and also hand them back to their whānau. Both Koro and Whaea had guided our journey for the past 10 years, however their health and family circumstances necessitated a change in their role with us. The festive farewell event was one to be remembered and a fitting tribute to a couple who have given so much to Kia Puāwai.

In looking back over the year it is important to also acknowledge the critical role our practitioners and support staff play in delivering our results. While the journey can have challenges, the outcomes we achieve are great – our staff can stand proud in the knowledge that they have made a difference. Thank you all for your dedication and commitment in supporting the many rangatahi and whānau we work with.

Finally, as chief executive I would like to thank and acknowledge our outgoing board chair David Edwards for his dedication and commitment over the past nine years. Providing experienced governance to our organisation is no easy task – without the commitment and focus from our board of trustees, we could not achieve the outcomes for young people that we do. David will be stepping down from his role later in 2016. It is fitting that as we celebrate and reflect on our achievements through our annual report, we also pause to thank those who have contributed so much to what we are today and the foundation that this has built for the future.



Marion Heeney
Chief Executive

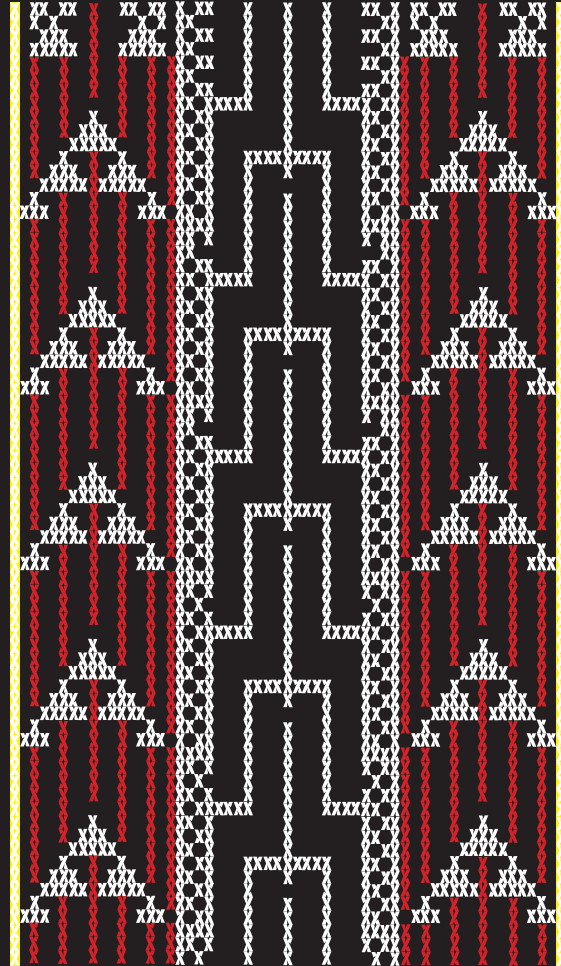


David Edwards
Board Chair

¹ www.occ.org.nz/assets/Publications/OCC-State-of-Care-2015.pdf

² www.msd.govt.nz/documents/about-msd-and-our-work/work-programmes/investing-in-children/investing-in-children-report.pdf





TE TĀHŪHŪ O TAINUI

This pattern tells the story of the hauling of the large Tainui canoe from Waitematā Harbour to Manukau Harbour, across what is now known as Portage Road. With few to help haul the waka, skids were used along with the power and mana of a karakia to clear the path.

Created by: Mavis Johnstone and whānau

OUR VISION

Rangatahi flourish within their whānau and communities, free from conduct problems.

OUR MISSION

To provide evidence-based and bi-culturally focused programmes that create better futures for rangatahi who are impacted by conduct problems.

OUR KAUPAPA

Early in 2016, we began a journey to reflect on our mission as an organisation and consider whether it needed to be refreshed. This process of looking ahead and thinking about a future we are all working hard to create helped us to refine our organisational mission, and also define our vision – something we had not had before.

Our new vision statement brings to life the concept of a future where all young people are able to contribute meaningfully within a vibrant and flourishing community, and are not held back by the challenges associated with conduct problems.

This future is a focus point for us – a destination we are all motivated to achieve.



As we journey towards this vision, our mission defines our approach and the specific way we believe we will most effectively achieve this. Our adoption of evidence-based practice, combined with a passionate bi-cultural focus, continues to be a defining feature in our service delivery as we progress on our pathway of supporting rangatahi who are impacted by conduct problems.

Our organisational vision ensures we deliver consistently high standards and efficiency across our services. This has been a key motivation for our expansion in evidence-based programmes over the past decade. We now provide eight evidence-based programmes and have an effective outcomes and evaluation support team that constantly monitors our results and service impact.

The issues our practitioners face within their communities are complex. In most cases, Māori are over represented in our services.

We passionately believe that an evidence-based approach alone is not sufficient so since 2006 we have been interweaving our bi-cultural focus through the entire organisation. This has been a key factor in achieving our outcomes for rangatahi.



EVIDENCE-BASED MODELS

- Multisystemic Therapy (MST)
- Functional Family Therapy (FFT)
- Incredible Years, Triple P, Cognitive Behavioural Therapy (CBT) as used in our FirstCare programme
- Teaching Family Model (TFM)
- Treatment Foster Care Oregon (TFCO – formally MTFC)
- Fostering Changes



Six of our evidence-based models are certified under the Blueprints For Healthy Youth Development evidence-based model clearing house in the US. The other two models are also recognised as evidence-based programmes by the California Evidence-Based Clearinghouse for Child Welfare.

3041

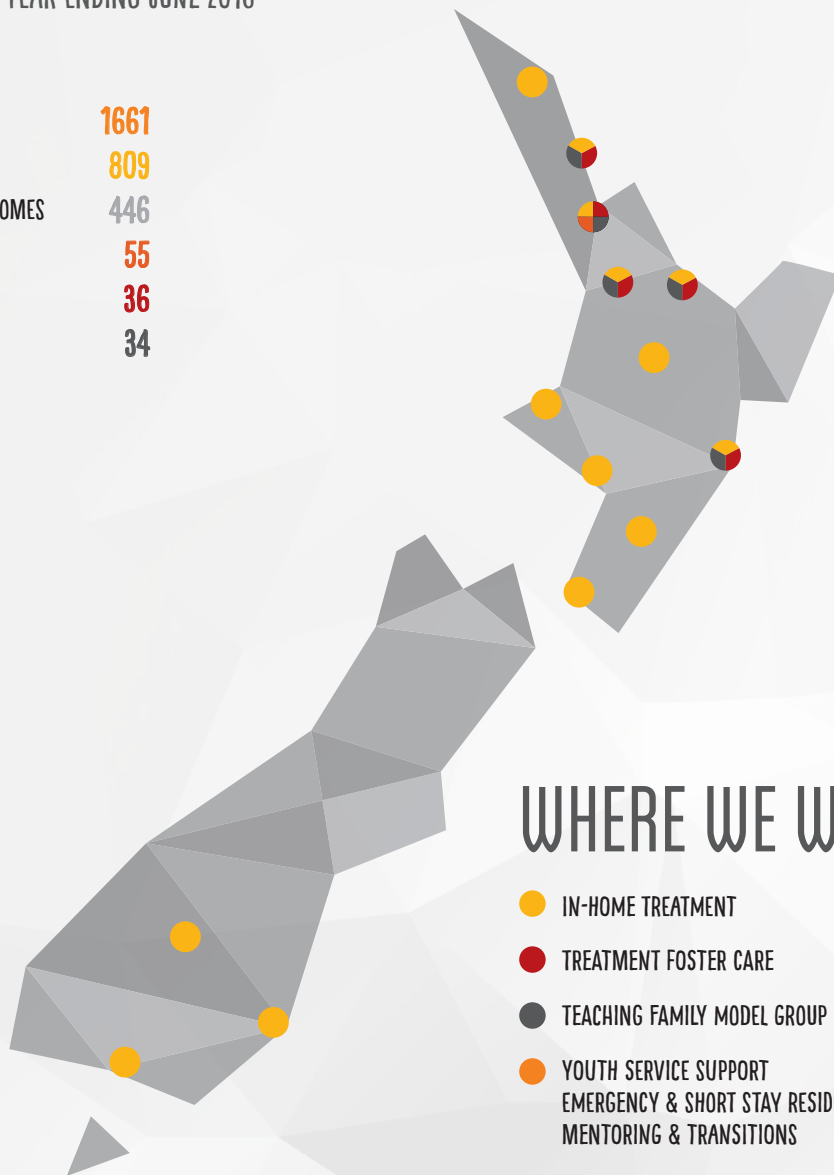
CLIENTS WE HAVE SUPPORTED

YEAR ENDING JUNE 2016

YOUTH SERVICE SUPPORT	1661
IN-HOME TREATMENT SERVICES	809
EMERGENCY & SHORT STAY RESIDENTIAL HOMES	446
MENTORING & TRANSITIONS	55
TREATMENT FOSTER CARE	36
TEACHING FAMILY MODEL GROUP HOMES	34

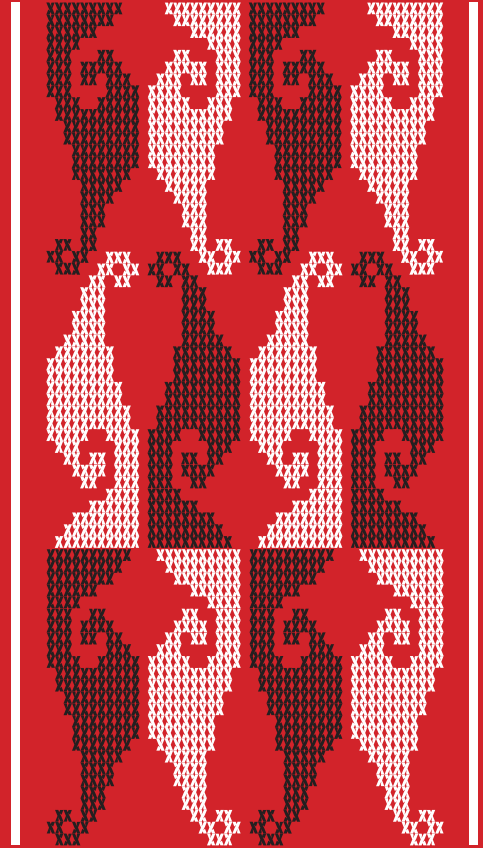


During the year we worked with over 3000 young people and their families and whānau. We significantly increased our in-home services through growth in new Specialist Behavioural Support Services (SBSS) contracts in the Midlands region and Te Tai Tokerau.



WHERE WE WORK

- IN-HOME TREATMENT
- TREATMENT FOSTER CARE
- TEACHING FAMILY MODEL GROUP HOMES
- YOUTH SERVICE SUPPORT
EMERGENCY & SHORT STAY RESIDENTIAL HOMES
MENTORING & TRANSITIONS



TE RANGI

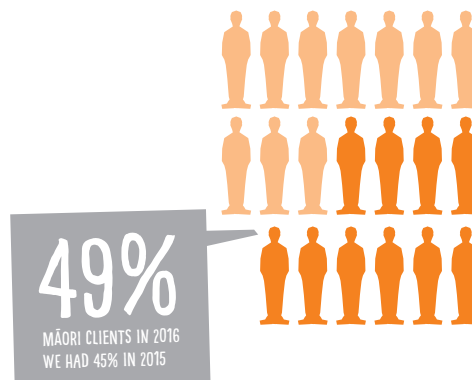
This pattern represents the song 'When my dreamboat comes home', which was a reminder for Whaea Puhanga of her uncle going to war. He played the melody on his saxophone as he left, and sadly he never returned. The saxophone however was returned to his whānau years later.

Created by: Naomi Amani-Gillespie

THE OUTCOMES WE'VE ACHIEVED FOR MĀORI

Across our in-home treatment, treatment foster care, Teaching Family Model group homes and mentoring and transitions services, young people who identify as Māori make up 49% of total clients.¹

Ensuring we deliver effective and equitable outcomes for Māori is a key focus for Youth Horizons (equitable outcomes are measured as within 10% difference to non-Māori at discharge from treatment). Our results for this year show that we continue to achieve equitable outcomes for Māori, across our key outcome areas of treatment completion, placement at discharge and engagement in education or employment.



WHAT WERE THE OUTCOMES² FOR MĀORI WHO FINISHED OUR IN-HOME³ SERVICES?

At discharge, tamariki & rangatahi Māori achieved equitable outcomes as compared to non-Māori.

RANGATAHI WHO COMPLETED TREATMENT



RANGATAHI WHO WERE MAINTAINED OR MOVED TO LESS RESTRICTIVE PLACEMENT AT DISCHARGE



RANGATAHI WHO WERE ENGAGED IN EDUCATION OR EMPLOYMENT AT DISCHARGE



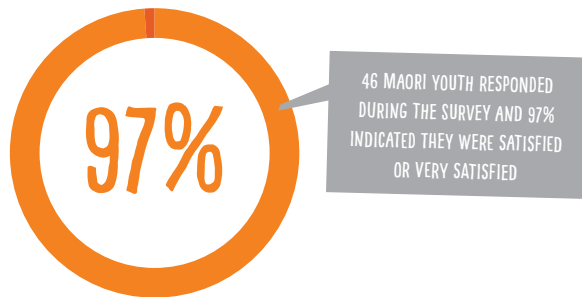
¹ Ethnicity data is not available in our Youth Service support programme or emergency and short stay homes.

² All clients referred to in-home services are at-risk of placement breakdown and/or educational failure through truancy, disengagement, or exclusion from school.

³ Numbers in care-based services are too small once grouped by ethnicity to consider equity of outcomes. A minimum sample of 30 is required to obtain statistically reliable results.

HOW DO YOUNG MĀORI FEEL ABOUT OUR SERVICES?

We gathered data on client service satisfaction through an online survey tool during May 2016. Young people in our in-home treatment, treatment foster care, Teaching Family Model group homes and mentoring and transitions services used a tablet-based questionnaire to rate their service satisfaction on various criteria. The results show that all young people are satisfied with services and that Māori young people are on average, more satisfied than non-Māori with the services they receive from Youth Horizons.



IS YOUTH HORIZONS CULTURALLY RESPONSIVE?

We also surveyed key stakeholders in the community on our level of cultural responsiveness. The feedback provided was excellent and of the 139 responses, 91% indicated they were satisfied or very satisfied.

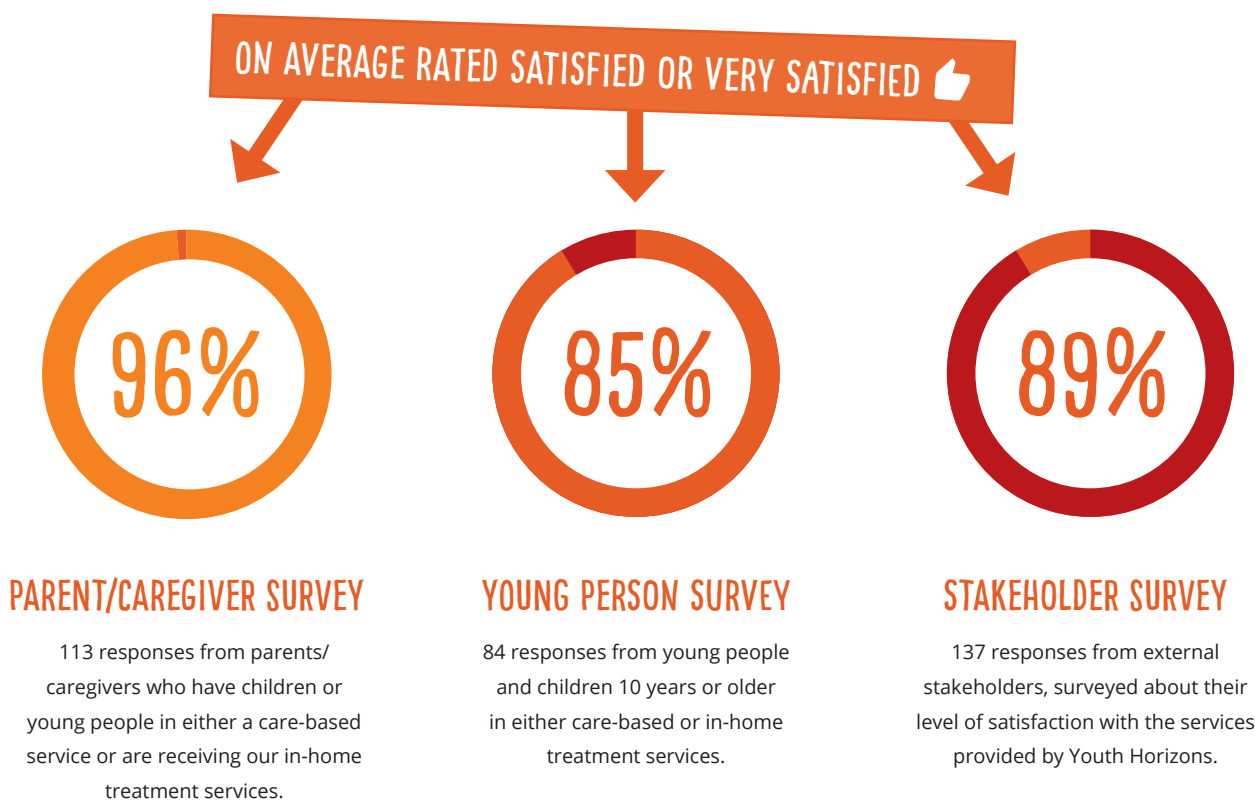
"How satisfied are you that Youth Horizons' staff are responsive to the cultures of young people and their whānau?"



THESE RESULTS
ARE A HUGE
ACHIEVEMENT FOR
US AND REINFORCE
OUR ONGOING
INVESTMENT IN
OUR BI-CULTURAL
JOURNEY TO BETTER
SUPPORT MĀORI
RANGATAHI

ENSURING SATISFACTION

During the financial year we progressed our satisfaction measurement project. This initiative has been an important part of gathering evidence on the impact and outcomes of our programmes and giving feedback to our teams. We set a target average rating of 80% satisfaction (either satisfied or very satisfied) and surveyed three groups in May 2016; our stakeholders, parents/caregivers of young people and young people themselves.



WHAT WE HAVE ACHIEVED

We are specialists and our focus is on delivering prevention and treatment programmes for children and young people, within the field of conduct problems.

Conduct problems are associated with both individual and social influences, and result in persistent patterns of antisocial behaviour. These behaviours often emerge within home environments affected by multiple spheres of disadvantage. Such complex and intersecting contributors can make conduct problems extremely challenging to prevent, treat and manage.

Given the multiple risk factors and sources of adversity faced by young people with conduct problems it can be extremely challenging to ensure they remain in programme and complete treatment. Drop-out rates with the conduct problem population are high internationally, and increase with the severity of the disorder. We continue to explore ways to focus our programmes on treatment completion to ensure that positive outcomes are achieved by an increasing number of rangatahi.

To monitor and evaluate our outcomes we use a number of measurement and survey tools (represented in this annual report). We also have implemented the Child Behavioural Checklist (CBCL) across our evidence-based treatment services. The CBCL is a well-validated and reliable measure used extensively in research. It helps us to assess the extent to which there has been a reduction in conduct problem behaviours and other related behavioural and emotional problems for each young person. We have included CBCL measures for young people who have completed treatment across the three programme areas of in-home treatment services, treatment foster care, and Teaching Family Model group homes.



IN-HOME TREATMENT SERVICES

Through our in-home services we deliver three evidence-based interventions including Functional Family Therapy (FFT), Multisystemic Therapy (MST) and our FirstCare service (Cognitive Behavioural Therapy, Triple P and Incredible Years).

Our in-home services are delivered across all of our operating regions and primarily work to support families/whānau (or care placements) where there is a risk of young people coming into care or their current placement breaking down. We have a long history of running in-home services in Aotearoa with our first MST team starting in 2004, FFT in 2009 and FirstCare in 2012.

OUTCOMES SNAPSHOT

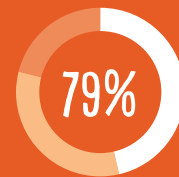
These outcomes represent our work with rangatahi and their families/whānau who we have supported and discharged from our in-home services during the year (July 15 – June 16).

The placement at discharge, and engagement in education and employment results are based on all clients we supported (not just those who completed treatment). 'Clients' are defined as rangatahi who have progressed from referral stage to receiving the first session of an intervention.

"Ever since our FFT therapist starting working with my family, I reckon our family has come closer and I haven't been p.....g Mum off and swearing. Thank you very much."

Letter from 12 year old girl after completing the FFT programme.

CHANGES IN BEHAVIOUR CBCL ASSESSMENT¹



REDUCED PROBLEM BEHAVIOURS

47% Reduction in problem behaviours

32% Significant reduction in problem behaviours

21% No reduction

¹ Refer to page 15 for more information on CBCL

NUMBER OF CLIENTS INVOLVED IN IN-HOME INTERVENTIONS
and discharged during the year (July 15—June 16)

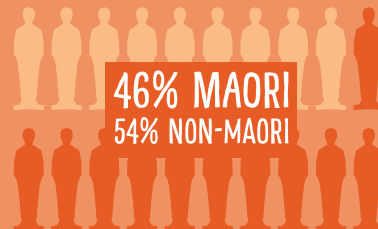
2015

643



2016

809



87%

17%
INCREASE FROM
2015 (73%)

COMPLETED TREATMENT

Clients who have completed 6–8 sessions
& achieved specific model objectives

AT REFERRAL ALL
CLIENTS ARE AT
RISK OF PLACEMENT
BREAKDOWN FROM
FAMILY/WHANAU OR
CAREGIVER

96%

MAINTAINED OR MOVED
TO LESS
RESTRICTIVE
ENVIRONMENTS

PLACEMENT AT DISCHARGE

AT REFERRAL ALL
CLIENTS WERE
DISENGAGED OR AT
RISK OF EDUCATIONAL
FAILURE

95%

10%
INCREASE FROM 2015

ENGAGED IN EDUCATION
OR EMPLOYMENT

TREATMENT FOSTER CARE

We provide specialised care for young people, as an alternative to more restrictive residential care, where out of home placement has become necessary.

Our interventions have a treatment focus to support young people back to family or a less restrictive setting. Our evidence-based models of practice include the Teaching Family Model (TFM), Treatment Foster Care Oregon (TFCO) and Fostering Changes.

OUTCOMES SNAPSHOT

These outcomes represent our work with rangatahi we have supported and discharged from our foster care services during the year (July 15 – June 16). 'Clients' are defined as rangatahi who have progressed from referral stage, to moving in with one of our foster carers and receiving treatment.

CHANGES IN BEHAVIOUR CBCL ASSESSMENT¹



REDUCED PROBLEM BEHAVIOURS

33% Reduction in problem behaviours

33% Significant reduction in problem behaviours

34% No reduction

¹ Refer to page 15 for more information on CBCL

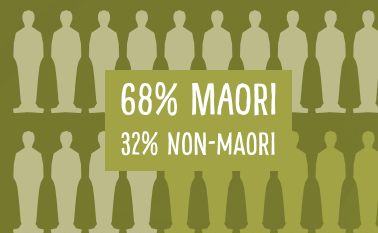
LENGTH OF STAY

RANGES FROM
1-53 MONTHS

AVERAGE LENGTH OF STAY:
9.8 MONTHS

NUMBER OF CLIENTS ENGAGED AND DISCHARGED FROM PROGRAMME

36



57%
6% INCREASE
FROM 2015

COMPLETED TREATMENT

Clients who participated in treatment and
had a planned discharge

AT REFERRAL ALL
CLIENTS ARE AT
RISK OF PLACEMENT
BREAKDOWN FROM
FAMILY/WHANAU OR
CAREGIVER

86%

OF CLIENTS MOVED TO A LESS
RESTRICTIVE PLACEMENT

47%
FOR THOSE WHO
DID NOT COMPLETE
TREATMENT

AT REFERRAL ALL
CLIENTS WERE
DISENGAGED OR
AT RISK OF
EDUCATIONAL FAILURE

86%

OF CLIENTS WERE ENGAGED IN
EDUCATION OR EMPLOYMENT
AT DISCHARGE

66%
FOR THOSE WHO
DID NOT COMPLETE
TREATMENT

EMERGENCY AND SHORT STAY RESIDENTIAL HOMES

Youth Horizons has two Lighthouse youth homes in Auckland, one for young men and one for young women. These five bed homes provide crucial support to Child Youth and Family and Police when emergency placements are needed. The service is designed to provide temporary unplanned or crisis care for 1 – 5 days. Young people referred to the Lighthouse range in age from 11 to 17 years. They have been either in an unsafe environment, have committed offences, or are exhibiting significant behavioural problems resulting in sudden placement breakdown.

OUTCOMES SNAPSHOT

These outcomes represent our work with rangatahi that we have supported at either of our Lighthouse services in Auckland during the year (July 15 – June 16).

“I was in and out of the lighthouse for 2 – 3 years. I’m now 17 years old and have a full-time job. I applied for this job not long after I got out of the girls home, I just wanna say thanks so much to the staff at the lighthouse!

I realise how much of a blessing you guys are to my life. If it wasn’t for the staff there being so supportive and believing me, I honestly wouldn’t have returned home with the open mind I had.”

Exert from letter sent to Youth Horizons by client who was involved in the Lighthouse service

2535

7%
INCREASE ON 2015

SAFE BEDNIGHTS DELIVERED



Boy's Lighthouse

1523
BEDNIGHTS

146
ADMISSIONS



83% OCCUPANCY RATE
Compared with 69% in 2015



Girl's Lighthouse

1202
BEDNIGHTS

300
ADMISSIONS



66% OCCUPANCY RATE
Compared with 60% in 2015

TEACHING FAMILY MODEL GROUP HOMES

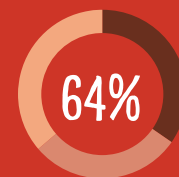
We run six residential group homes across the mid to upper North Island. Our model of practice in these homes is the Teaching Family Model (TFM) which we have been implementing over the past four years. As an organisation, we are in the final stages of preparation for our TFM accreditation which is due to be completed in October 2016.

OUTCOMES SNAPSHOT

These outcomes represent our work with rangatahi that we have supported and discharged from our Teaching Family Model group homes during the year (July 15 – June 16). 'Clients' are defined as rangatahi who have spent time in a TFM home and received treatment.

The severe challenges faced by rangatahi that we support through this service are reflected in the treatment completion figures. We maintain a focus on engaging rangatahi in our homes (to ensure treatment completion) while also ensuring we receive the right referrals for our service.

CHANGES IN BEHAVIOUR CBCL ASSESSMENT¹



REDUCED PROBLEM BEHAVIOURS

36% Reduction in problem behaviours

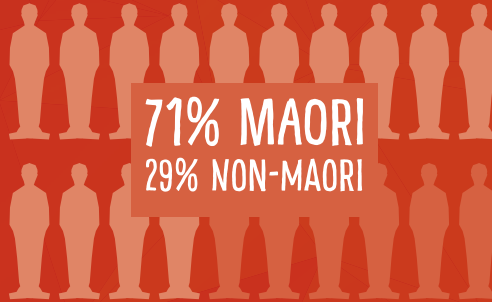
28% Significant reduction in problem behaviours

36% No reduction

¹ Refer to page 15 for more information on CBCL

NUMBER OF CLIENTS

34



71% MAORI
29% NON-MAORI

47%

COMPLETED TREATMENT

Clients who participated in treatment and had a planned discharge

TREATMENT
COMPLETION REMAINS
A CHALLENGE AND
CONTINUES TO BE A
PRIORITY FOR OUR
TEAMS

THIS INTERVENTION FOCUSES
ON HELPING ALL CLIENTS
DEVELOP SKILLS THAT WILL
ASSIST THEM TO MOVE TO A
LOWER LEVEL OF CARE

75%

OF CLIENTS MOVED TO A LESS
RESTRICTIVE PLACEMENT

61%
FOR THOSE WHO
DID NOT COMPLETE
TREATMENT

AT REFERRAL ALL
CLIENTS WERE EITHER
DISENGAGED OR AT
SIGNIFICANT RISK OF
EDUCATIONAL FAILURE
THROUGH TRUANCY,
DISENGAGEMENT
OR EXCLUSION
FROM SCHOOL

100%

OF CLIENTS WERE ENGAGED IN
EDUCATION OR EMPLOYMENT
AT DISCHARGE

44%
FOR THOSE WHO
DID NOT COMPLETE
TREATMENT

YOUTH SUPPORT SERVICE

In Waitakere we deliver two Work and Income contracts, a Not in Employment, Education or Training (NEET) service and a Youth Payment/Young Parent Payment (YP/YPP) service. These two teams deliver targeted training, support, and Work and Income payments to over 1500 rangatahi each year from West Auckland.

OUTCOMES SNAPSHOT

During the year (July 15 – June 16) our Youth Service teams worked with 1661 young people. These numbers are based on a sum total of four quarterly reports.

“In the last few months since I’ve seen my Personal Advisor, I’ve accomplished getting my restricted licence, purchased a car, signed my papers to start my apprenticeship in carpentry and right now I am close to finishing a large-scale building project in East Auckland. Ever since I’ve been with Youth Horizons, life is just getting better and better. Sky’s the limit!”

‘Leon’ – Youth Service West

2016

521

ACHIEVING A
QUALIFICATION
OR MOVING OFF
A BENEFIT

60% INCREASE

326

AN INCREASED FOCUS ON REGULAR
CONTACT HAS RESULTED IN
EXCELLENT PARTICIPATION LEVELS

96%

ACTIVELY
PARTICIPATING

Young people actively
participating in the
service once registered

76%

EDUCATIONAL
ENGAGEMENT

Young people engaged
in education, training
or employment

STRONG INCREASE IN
ENGAGEMENT ACROSS
THE PAST 12 MONTHS

91%

70%

2015



MENTORING AND TRANSITIONS

Our Ka Awatea programme is focused on supporting young people who are transitioning from Child Youth and Family care to independence (TCI).

The service works with rangatahi based in Auckland and provides a critical step in ensuring at-risk young people are supported to achieve positive outcomes as they transition out of state care into young adulthood and independent living. We also deliver the BreakThru programme which is focused on helping rangatahi who are involved with or at-risk of being involved with youth gangs.

OUTCOMES SNAPSHOT

During the year (July 15 – June 16) we discharged 55 rangatahi from our mentoring and transition services.

LIVING SITUATION

Living situation is recorded where known at discharge from the programme

OF THE
11 CLIENTS
DISCHARGED
THROUGH
BREAKTHRU

100%

REMAINED WITH FAMILY
OR CAREGIVERS

87%

WERE WITH WHANAU,
A PARTNER OR LIVING
INDEPENDENTLY

OF THE
32 CLIENTS¹
DISCHARGED
FROM
KA AWATEA.

ENGAGEMENT IN EDUCATION OR EMPLOYMENT

All clients are either disengaged or at significant risk of educational failure through truancy, disengagement or exclusion from school

52%

WERE IN EDUCATION, TRAINING
OR EMPLOYMENT AT DISCHARGE

20%

OF SCHOOL LEAVERS WHO WERE
IN CARE (IN 2012) LEFT SCHOOL
WITH NCEA LEVEL 2 OR ABOVE²

POSITIVE PROGRESS

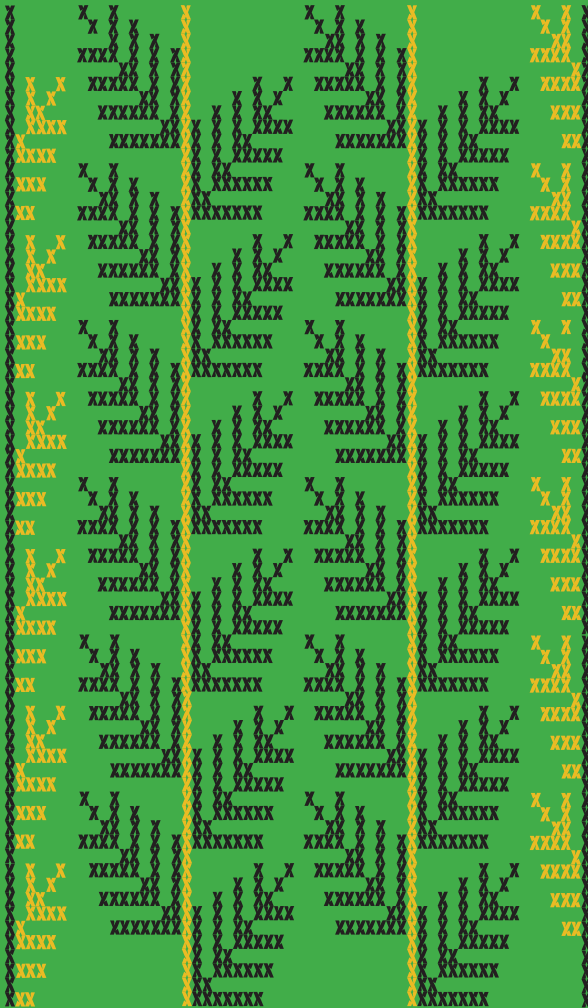
A rating given by the therapist at discharge

85%

MADE POSITIVE PROGRESS
THROUGH TREATMENT AS RATED
BY THE THERAPIST AT DISCHARGE

¹this number indicates the number of clients with a known living situation, 12 were unknown at discharge.

²2015 Children's Commissioner, State of Care Report:
[www.occ.org.nz/assets/Publications/
OCC-State-of-Care-2015.pdf](http://www.occ.org.nz/assets/Publications/OCC-State-of-Care-2015.pdf)



HE RAU PONGA

This pattern represents what Captain Cook would have found when he first arrived in Aotearoa and the beauty he saw. The land was covered in green bushes and appeared bountiful. Ponga were dotted around like stars and the people knew that where ponga grew, water would be nearby.

Created by: Belinda Seymour-Wright

TE PAE ARONGA TAITAMARIKI

The joint venture partnership Te Pae Aronga Taitamariki brings together Youth Horizons, Otangarei Trust and Ngāpuhi Iwi Social Services.

This partnership has been running for over three years and has enabled Youth Horizons to grow our support services for young people in Te Tai Tokerau. Through the partnership, the three organisations set up a governance structure to oversee the Kaikohe Social Sector Trial – which began in 2013. During the year, the Ministry of Social Development announced that the trial programme would be drawing to a close in September 2016. We have been fortunate to retain our two key staff in Kaikohe who have been working on transitioning the project back to local community groups and stakeholders.



TE PAE ARONGA
taitamariki

NGĀPUHI
Ngāpuhi Iwi Social Services



OTANGAREI TRUST
Whānau Ora | Whānau Ora



YOUTH HORIZONS | WHĀNAU ORA



FINANCIAL RESULTS

During the year we grew our services through new provision in Te Tai Tokerau while also focusing on managing our cost base in a very constrained funding environment. We invested in a number of organisational development initiatives to improve our capability and increase efficiency. These initiatives had a positive impact on our financial results and enabled us to report a surplus of 2.4%.

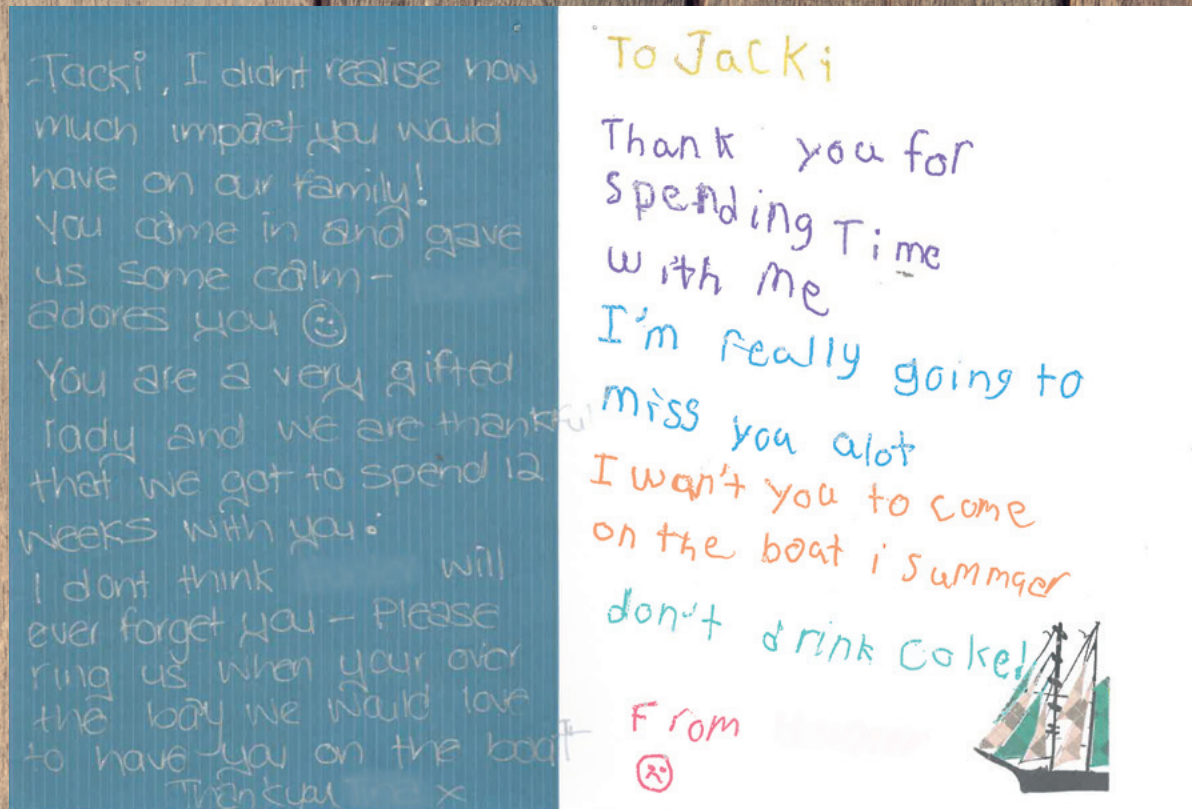
STATEMENT OF CONSOLIDATED COMPREHENSIVE REVENUE & EXPENSES FOR THE YEAR ENDED 30 JUNE 2016*

Group	2016 NZ\$000	2015 NZ\$000
Revenue		
Non-exchange transactions	18,154	17,706
Exchange transactions	48	11
Other income	107	229
Total Revenue	18,309	17,946
Less expenses	17,866	17,648
Net surplus for the year	443	298

STATEMENT OF CONSOLIDATED CHANGES IN NET ASSETS/EQUITY

Group	2016 NZ\$000
Opening balance 1 July 2014 (previously reported)	4,397
Total consolidated comprehensive revenue and expense	298
Closing balance at 30 June 2015	4,695
Total consolidated comprehensive revenue and expense	443
Closing balance 30 June 2016	5,138

*These financial statements have been prepared (and 2015 is re-stated) in accordance with the new PBE standards reduced disclosure regime for Not-for-Profit entities.



Functional Family Therapy North Island

One of our therapists named Jackie recently received this card from a young person and his mother, who had completed our Functional Family Therapy programme.

Above image reproduced with permission.

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